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Philip E Tetlock
Expert Political Judgment
How Good Is It Can We
Know Philip E Tetlock

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Tetlock

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Ranking 2020 Costume Dramas on

Historical Accuracy Tim Harford | How to
See into the Future | Oxford Union

Fabienne Peter Democracy or Expert

Decision Making Why Foxes Are Better

Forecasters Than Hedgehogs | Philip

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~~Science of Risk with Dan Gardner Lecture~~

~~7 - Forecasting 2 THIS VIDEO IS~~

PROBLEMATIC: About \"Social Justice

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~~Arendt: On Judgement and Responsibility~~

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Judgment How Good We Know

"Before anyone turns an ear to the panels of pundits, they might do well to obtain a copy of Phillip Tetlock's new book *Expert Political Judgment: How Good Is It? How Can We Know? How Can We Know?* The Berkeley psychiatrist has apparently made a 20-year study of predictions by the sorts who appear as experts on TV and get quoted in newspapers and found that they are no better than the rest of us at prognostication."

Expert Political Judgment: How Good Is It? How Can We Know ...

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Expert Political Judgment: How Good Is It? How Can We Know ...

A Yale graduate with his Ph.D. in Psychology, Expert Political Judgment is the result of his 20 year statistical study of nearly 300 impeccably credentialed political pundits responding to more than 80,000 questions in total. The results are sobering.

Expert Political Judgment: How Good Is It? How Can We Know ...

Philip Tetlock's book Expert Political Judgment wants to know something very simple that is very difficult to find out. Through research, Tetlock wants to know how people can make good predictions

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about big social, economic, and political issues. For example: Is it possible for an expert to have predicted the collapse of the Soviet Union?

Expert Political Judgment: How Good Is It? How Can We Know ...

Expert Political Judgment: How Good Is It? How Can We Know? - New Edition. Philip E. Tetlock. Princeton University Press, Aug 29, 2017 - Political Science - 368 pages. 1 Review. Since its original...

Expert Political Judgment: How Good Is It? How Can We Know ...

Here, Philip E. Tetlock explores what constitutes good judgment in predicting future events, and looks at why experts are often wrong in their forecasts. Tetlock first discusses arguments about whether the world is too complex for people to find the tools to understand political phenomena,

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Good Is It? How Can We Know

Philip E. Tetlock

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Expert political judgment : how good is it?
how can we know? / Philip E. Tetlock. p.
cm. Includes bibliographical references
and index. ISBN-13: 978-0-691-12302-8
(alk. paper) ISBN-10: 0-691-12302-0 (alk.
paper) 1. Political psychology. 2.

Ideology. I. Title. JA74.5.T38 2005
320'.01'9—dc22 2004061694 British
Library Cataloging-in-Publication ...

Expert Political Judgment - Emil O W
Kirkegaard

Expert Political Judgment: How Good Is
It? How Can We Know? (Princeton Univ.
Press). Adrian E. Tschoegl, Lecturer in
Management, The Wharton School of The
University of Pennsylvania J. Scott
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Wharton School of The University of
Pennsylvania* Published in the
International Journal of Forecasting, 2007,
339-342

Review of: Philip E. Tetlock. 2005. Expert
Political ...

"Before anyone turns an ear to the panels
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Berkeley psychiatrist has apparently made
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are no better than the rest of us at
prognostication."

Expert Political Judgment | Princeton
University Press

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Expert Political Judgment : How Good Is It? How Can We ...

The intelligence failures surrounding the invasion of Iraq dramatically illustrate the necessity of developing standards for evaluating expert opinion. This book fills that need. Here, Philip E. Tetlock explores what constitutes good judgment in predicting future events, and looks at why experts are often wrong in their forecasts. Tetlock first discusses arguments about

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Philip E. Tetlock

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Policy books, At the heart of political
leadership lies choice. And at the heart of
choice lies judgment. And at the heart of
choice lies judgment. A leader's
psychology and experience intersect with
political realities to produce consequences
that can make or break a leader or a
country.

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"Before anyone turns an ear to the panels
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a 20-year study of predictions by the sorts who appear as experts on TV and get quoted in newspapers and found that they are no better than the rest of us at prognostication."

Expert Political Judgment □ How Good Is It? How Can We ...

"Expert Political Judgment" is recommended to anyone who depends on political experts, which is pretty much all of us. Tetlock helps the non-experts to know more about what the experts know, how they know it, and how much good it does them in making predictions.

Expert Political Judgment: How Good Is It? How Can We Know ...

The Good Judgment Project In his early work on good judgment, summarized in Expert Political Judgment: How Good Is It? How Can We Know? , [2] Tetlock

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conducted a set of small scale forecasting tournaments between 1984 and 2003.

Philip E. Tetlock - Wikipedia

Our system of expertise is completely inside out: it rewards bad judgments over good ones. "Expert Political Judgment" is not a work of media criticism.

Everybody's an Expert | The New Yorker (publ. Princeton University Press) Expert Political Judgment: How Good Is It? How Can We Know? is a 2005 book by Philip E. Tetlock. The book mentions how experts are often no better at making predictions than most other people, and how when they are wrong, they are rarely held accountable.

Expert Political Judgment - Wikipedia

MEGHAN Markle and Prince Harry's new podcast has been blasted as "woke

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word salad by listeners. The Duke and Duchess of Sussex landed a £30million deal with Spotify for their own podcast

Since its original publication, *Expert Political Judgment* by New York Times bestselling author Philip Tetlock has established itself as a contemporary classic in the literature on evaluating expert opinion. Tetlock first discusses arguments about whether the world is too complex for people to find the tools to understand political phenomena, let alone predict the future. He evaluates predictions from experts in different fields, comparing them to predictions by well-informed laity or those based on simple extrapolation from current trends. He goes on to analyze which styles of thinking are more successful in forecasting. Classifying

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thinking styles using Isaiah Berlin's prototypes of the fox and the hedgehog, Tetlock contends that the fox--the thinker who knows many little things, draws from an eclectic array of traditions, and is better able to improvise in response to changing events--is more successful in predicting the future than the hedgehog, who knows one big thing, toils devotedly within one tradition, and imposes formulaic solutions on ill-defined problems. He notes a perversely inverse relationship between the best scientific indicators of good judgement and the qualities that the media most prizes in pundits--the single-minded determination required to prevail in ideological combat. Clearly written and impeccably researched, the book fills a huge void in the literature on evaluating expert opinion. It will appeal across many academic disciplines as well as to corporations seeking to develop standards

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for judging expert decision-making. Now with a new preface in which Tetlock discusses the latest research in the field, the book explores what constitutes good judgment in predicting future events and looks at why experts are often wrong in their forecasts.

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* Our summary is short, simple and pragmatic. It allows you to have the essential ideas of a big book in less than 30 minutes. By reading this summary, you will discover why being an expert in politics does not allow you to make more reliable forecasts than the average person. You will also learn : that the analysis of 30,000 forecasts has determined the real value of political predictions; that the forecasts of its experts have been put in competition with each other and compared

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to the forecasts made by algorithms; that opposing political speeches does not make democracy work; that experts remain indispensable despite their inability to make reliable forecasts; that the work, contrary to its ambition, has fed a whole populist and anti-elite current. "Expert Political Judgment" (EPJ) revolutionized Anglo-Saxon political science. For the first time, a rather arid "a priori" academic work fascinated the general public and immediately found its readers. Its author, Philip E. Tetlock, a psychologist by training and a specialist in political and organizational sciences, currently teaches at the University of Pennsylvania. EPJ has often been crudely reduced to the idea that experts, especially political experts, are as ignorant as others, and that their predictions are no more reliable than "darts thrown at random at a target by chimpanzees". This idea, although

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caricatured, is widespread, especially since it is all that the press has picked up on it.

With this revolutionary book, he advocates applying to political decision-making the method that presided over the writing of the book, based on forecasting tournaments. Will EPJ be at the origin of the next democratic revolution? *Buy now the summary of this book for the modest price of a cup of coffee!

**NEW YORK TIMES BESTSELLER □
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□The most important book on decision making since Daniel Kahneman's Thinking, Fast and Slow. □□Jason Zweig, The Wall Street Journal Everyone would benefit from seeing further into the future, whether buying stocks, crafting policy, launching a new product, or simply planning the week's meals. Unfortunately,

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people tend to be terrible forecasters. As Wharton professor Philip Tetlock showed in a landmark 2005 study, even experts' predictions are only slightly better than chance. However, an important and underreported conclusion of that study was that some experts do have real foresight, and Tetlock has spent the past decade trying to figure out why. What makes some people so good? And can this talent be taught? In *Superforecasting*, Tetlock and coauthor Dan Gardner offer a masterwork on prediction, drawing on decades of research and the results of a massive, government-funded forecasting tournament. The Good Judgment Project involves tens of thousands of ordinary people—including a Brooklyn filmmaker, a retired pipe installer, and a former ballroom dancer—who set out to forecast global events. Some of the volunteers have turned out to be astonishingly good.

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They've beaten other benchmarks, competitors, and prediction markets. They've even beaten the collective judgment of intelligence analysts with access to classified information. They are "superforecasters." In this groundbreaking and accessible book, Tetlock and Gardner show us how we can learn from this elite group. Weaving together stories of forecasting successes (the raid on Osama bin Laden's compound) and failures (the Bay of Pigs) and interviews with a range of high-level decision makers, from David Petraeus to Robert Rubin, they show that good forecasting doesn't require powerful computers or arcane methods. It involves gathering evidence from a variety of sources, thinking probabilistically, working in teams, keeping score, and being willing to admit error and change course. Superforecasting offers the first demonstrably effective way to improve

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our ability to predict the future—whether in business, finance, politics, international affairs, or daily life—and is destined to become a modern classic.

"The fox knows many things, but the hedgehog knows one big thing." This ancient Greek aphorism, preserved in a fragment from the poet Archilochus, describes the central thesis of Isaiah Berlin's masterly essay on Leo Tolstoy and the philosophy of history, the subject of the epilogue to *War and Peace*. Although there have been many interpretations of the adage, Berlin uses it to mark a fundamental distinction between human beings who are fascinated by the infinite variety of things and those who relate everything to a central, all-embracing system. Applied to Tolstoy, the saying illuminates a paradox that helps explain his philosophy of history: Tolstoy was a

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fox, but believed in being a hedgehog. One of Berlin's most celebrated works, this extraordinary essay offers profound insights about Tolstoy, historical understanding, and human psychology. This new edition features a revised text that supplants all previous versions, English translations of the many passages in foreign languages, a new foreword in which Berlin biographer Michael Ignatieff explains the enduring appeal of Berlin's essay, and a new appendix that provides rich context, including excerpts from reviews and Berlin's letters, as well as a startling new interpretation of Archilochus's epigram.

Political scientists often ask themselves what might have been if history had unfolded differently: if Stalin had been ousted as General Party Secretary or if the United States had not dropped the bomb

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on Japan. Although scholars sometimes scoff at applying hypothetical reasoning to world politics, the contributors to this volume--including James Fearon, Richard Lebow, Margaret Levi, Bruce Russett, and Barry Weingast--find such counterfactual conjectures not only useful, but necessary for drawing causal inferences from historical data. Given the importance of counterfactuals, it is perhaps surprising that we lack standards for evaluating them. To fill this gap, Philip Tetlock and Aaron Belkin propose a set of criteria for distinguishing plausible from implausible counterfactual conjectures across a wide range of applications. The contributors to this volume make use of these and other criteria to evaluate counterfactuals that emerge in diverse methodological contexts including comparative case studies, game theory, and statistical analysis. Taken together, these essays go a long way

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toward establishing a more nuanced and rigorous framework for assessing counterfactual arguments about world politics in particular and about the social sciences more broadly.

What if the Persians had won at Salamis?

What if Christ had not been crucified?

What if the Chinese had harnessed steam power before the West? Disparaged by some as a mere parlor game,

counterfactual history is seen by others as an indispensable historical tool. Taking as

their point of inquiry the debate over the inevitability of the rise of the West, the

eminent scholars in *Unmaking the West* argue that there is no escaping

counterfactual history. Whenever we make claims of cause and effect, we commit ourselves to the assumption that if key links in the causal chain were broken, history would have unfolded otherwise.

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Likewise, without counterfactual history we all too easily slip into the habit of hindsight bias, forgetting, as soon as we learn what happened, how unpredictable the world looked beforehand, and closing our minds to all the ways the course might have changed. This collection is thus both an exploration of alternative scenarios to world history and an exercise in testing the strengths and weaknesses of counterfactual experiments. "If ever there was an argument for the usefulness of counterfactual history, this admirable, and admirably focused, collection has convincingly made it." —Robert Cowley, editor of the What If?™ series "With chapters ranging from politics to war to religion to economics and to science and technology, this is the most thematically wide-ranging collection on counterfactuality. An intelligent, cutting-edge study with important things to say."

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□Jonathan C. D. Clark, Department of History, University of Kansas "This volume is likely to become a standard reference in the literature on historical methodology, and could have a dramatic impact on the way future generations of historians approach disciplinary inquiry. . . . By allowing readers to share in the doubts and epiphanies that lead up to the authors' epistemological revelations, the volume allows readers to grasp the rich potential of approaching their own research from a counterfactual perspective." □Aaron Belkin, Associate Professor of Political Science, University of California, Santa Barbara Philip E. Tetlock is Mitchell Professor, Haas School of Business, University of California, Berkeley, and author of *Expert Political Judgment: How Good Is It? How Can We Know?* Richard Ned Lebow is James O. Freedman Presidential Professor of

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Government at Dartmouth College and author of *The Tragic Vision of Politics: Ethics, Interests and Orders*, winner of the Alexander L. George Award for the best book in political psychology. Geoffrey Parker is Andreas Dorpalen Professor of History at Ohio State University, a Fellow of the British Academy, and author of *The Military Revolution: Military Innovation and the Rise of the West, 1500-1800*, winner of two book prizes.

An award-winning journalist uses landmark research to debunk the whole expert prediction industry, and explores the psychology of our obsession with future history. In 2008, experts predicted gas would hit \$20 a gallon; it peaked at \$4.10. In 1967, they said the USSR would be the world's fastest-growing economy by 2000; by 2000, the USSR no longer existed. In 1908, it was pronounced that

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there would be no more wars in Europe; we all know how that turned out. Face it, experts are about as accurate as dart-throwing monkeys. And yet every day we ask them to predict the future- everything from the weather to the likelihood of a terrorist attack. *Future Babble* is the first book to examine this phenomenon, showing why our brains yearn for certainty about the future, why we are attracted to those who predict it confidently, and why it's so easy for us to ignore the trail of outrageously wrong forecasts. In this fast-paced, example-packed, sometimes darkly hilarious book, journalist Dan Gardner shows how seminal research by UC Berkeley professor Philip Tetlock proved that the more famous a pundit is, the more likely he is to be right about as often as a stopped watch. Gardner also draws on current research in cognitive psychology, political

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science, and behavioral economics to discover something quite reassuring: The future is always uncertain, but the end is not always near.

Uncertainty surrounds every major decision in international politics. Yet there is almost always room for reasonable people to disagree about what that uncertainty entails. No one can reliably predict the outbreak of armed conflict, forecast economic recessions, anticipate terrorist attacks, or estimate the countless other risks that shape foreign policy choices. Many scholars and practitioners therefore believe that it is better to keep foreign policy debates focused on the facts - that it is, at best, a waste of time to debate uncertain judgments that will often prove to be wrong. In *War and Chance*, Jeffrey A. Friedman shows how foreign policy officials often try to avoid the

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challenge of assessing uncertainty, and argues that this behavior undermines high-stakes decision making. Drawing on an innovative combination of historical and experimental evidence, he explains how foreign policy analysts can assess uncertainty in a manner that is theoretically coherent, empirically meaningful, politically defensible, practically useful, and sometimes logically necessary for making sound choices. Each of these claims contradicts widespread skepticism about the value of probabilistic reasoning in international politics, and shows how placing greater emphasis on assessing uncertainty can improve nearly any foreign policy debate. A clear-eyed examination of the logic, psychology, and politics of assessing uncertainty, *War and Chance* provides scholars and practitioners with new foundations for understanding one of the most controversial elements of

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